









#### Letter from Executive Director and Board President

n the past year, more than one provider has told us that while our nation waits for health reform to happen, Project Access is "doing reform now." They're right, and it is a great compliment. The providers see Project Access as a solution that is in place today, a program where they can contribute and make a difference.

#### **Expanding Access**

Expanding access for the uninsured and underinsured is a key component of reform, but one that's tough to implement nationally. Locally, however, we're finding that willing community partners and generous specialty physicians enabled us to provide that access for **2,750 people** in

2010—people who would have found it difficult, if not impossible, to access specialty care.

We also expanded into

Snohomish County late in 2010, which will lead to a minor name change for us later in 2011. Our first Snohomish patient was seen by Dr. Tim Roddy, the medical director of Swedish Medical Center/Edmonds. At the time this annual report went to press, we had appointed more than 50 patients who are being seen by specialists in gastroenterology, physical therapy, urology, orthopedics and dermatology. Again, local partnerships expanded access before it could happen nationally—uninsured patients are getting access to care.

#### **Preventive Care**

National health reform has also emphasized the importance of preventive care. At Project Access, we're looking specifically at preventive care that helps a patient avoid more complex medical issues: **dental access**. In 2011, thanks to a grant



Zachary Smulski Board President



Sallie Neillie Executive Director

from the Pacific Hospital Preservation and Development Authority, Project Access will begin to provide case management services for dental patients, building on a pilot project with Seattle King County Dental Society and the Northwest Kidney Centers. We will begin with patients who must get dental clearance before they can get life-saving medical care like chemotherapy or organ transplantation.

#### **Caring for More Patients**

When we reflect back on the five years since Project Access began, we are struck by how much the need has grown. Despite our robust economy in 2006, thousands of uninsured patients lacked access to specialty care. We appointed nearly 500 patients the first year. By the second year, that number had doubled. By 2010, it doubled it again, serving more than 2,700 patients last year. We were able to increase the patients served because of the specialists in our community who stepped forward. In 2007, we counted 112 specialist volunteers; three years later we have more than 800. While health reform passed in 2010, the economic downturn has led to even more uninsured, and the need continues to grow.

The Project Access way of "doing health," reform" is a simple solution that's built on the assumption that people want to help

those less fortunate—a solution that honors the time and contribution of our volunteer clinicians, while creating a more effective and positive experience for our patients. It's a solution that provides an 18:1 return on the donation dollar. We believe we must lead our nation in developing innovative health care solutions. We're proud of what we've created in five years and immeasurably grateful to the partners and specialists who made it happen. This annual report focuses on just a few who have stepped forward; we wish we could highlight them all. They're the ones who are "doing health reform. "We're just connecting them.

Zachary Smulski, Board President

Sallie Neillie, Executive Director

#### Mission:

King County Project Access collaborates with providers in the health care community to open doors to medical and dental care for individuals with limited access.

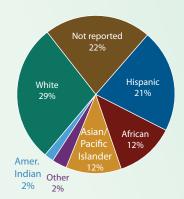
#### Vision:

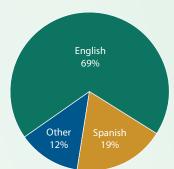
Everyone in our community will have appropriate access to health care services.

# Project Access at a Glance

Ethnicity

# Languages





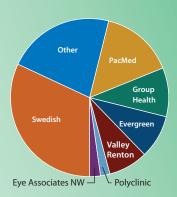
Specialty Referrals

Growth

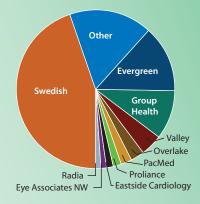




Services Provided







# Numbers Don't Tell the Whole Story

Charts and graphs are great, but they don't tell the whole story.



The Project Access story really is about someone like "Jean" who worked full time in a medical clinic, but lost her health benefits when her **chronic hip pain** made it impossible to walk, let alone work. After being turned down by numerous

specialty practices, she found Project Access. Jean now has a new hip implant. She's grateful to the surgeon, to the hospital and to the implant company. She's delighted that Project Access brought them all together. Today, Jean is back to work and will soon be covered by her employer's insurance again.

The Project Access story is also about someone like "Al" who works as a cab driver. When Al's vision started to get foggy, he needed to see an eye doctor, but Al is uninsured. He was hoping to hold on

until he is eligible for Medicare in a few years, but he needed to continue to work. He needed his eyesight. He was referred to Project Access from one of the community health centers, and Project Access was able to find an ophthalmologist to remove

the cataracts from his eyes in a simple procedure. Soon after, Al was back to work driving his cab and supporting his family.



# "Primary care providers do a good job screening patients."



#### William P. Barrett, MD

Orthopedics Valley Orthopedic Associates

"Project Access is a well-run program in that the primary care physicians do a good job screening the patient and getting them ready for surgery. The patients come in and see us and, if surgery is appropriate, then we are able to get them scheduled. **Valley Medical Center donates the** hospital services, and the implant company donates the implants. It's been my experience that the patients in Project Access are incredibly appreciative. They know you're doing this as charitable work, and they're very thankful."

Dr. William Barrett in an orthopedic surgeon specializing in hip and knee replacement. He performs more than 500 hip and knee replacement procedures each year and is actively involved in clinical research on joint replacement. Dr. Barrett has been voted one of the "Top Docs" by Seattle Metropolitan Magazine and Seattle Magazine for several years, including 2011.

# "Project Access saves lives."



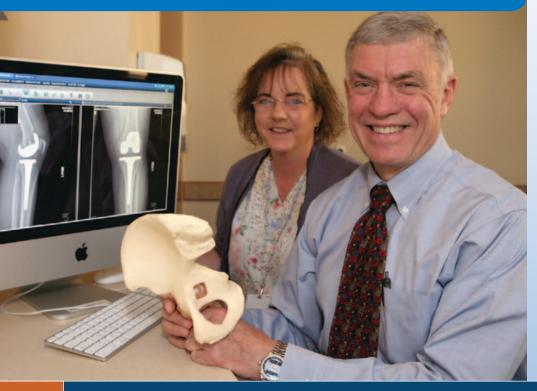
# Michael Wolfe, MD

Otolaryngology
Pacific Medical Centers

"I've taken care of numerous people with cancer and if there wasn't a program like Project Access, these uninsured patients would go untreated for a long period of time. One of the things that provides the best prognosis is early detection/early treatment. So the longer a patient waits, the more likely that the cancer will be harder to treat and have a worse success rate. Project Access saves people's lives."

Dr. Michael Wolfe is an otolaryngologist at Pacific Medical Centers. He specializes in head and neck tumors and endocrine surgery. Dr. Wolfe has been awarded the Patient's Choice award by the Vitals.com physician review site. Of the thousands of physicians rated on the site, only a few physicians have been voted by their patients for this honor.

# "Project Access is an easy way to give back."



#### Dr. Steven Ratcliffe

Orthopedics
Proliance Orthopedics & Sports Medicine

"I would tell other physicians that this program is very well organized, making it easy to give great care because patient preparation and administrative details are complete in advance. Physicians can take on as many patients as desired; it is no burden whatsoever. Project Access is a wonderful way to give something back by helping those who otherwise could not obtain medical care. **Every patient is very appreciative** of everything I've done. It's one of the most gratifying services I have had the privilege of providing."

Dr. Steven Ratcliffe is an orthopedic surgeon with a focus on hip and knee reconstruction. He is one of the founding physicians of Proliance Orthopedics & Sports Medicine. He first learned about Project Access when a patient approached his nurse, Chareen Jackson (pictured with Dr. Ratcliffe).

# "Patients get the care they need."



#### Dan Dixon

Vice President, External Affairs Swedish Medical Center

"We provide the doctors; we have the space. Project Access makes sure that we get the most appropriate patients at the right time. In many respects, this is the way health care delivery should work for everyone. We know who they are, what they need, and when we're going to do it, and what rehab they're probably going to need. That's a four- or five-step process that I'd like to have for all our patients. There is every reason in the world to do this. It is the right thing to do, and it's the economic thing to do."

As Vice President of External Affairs for Swedish, Dan Dixon directs public policy and legislative activity for Swedish and oversees corporate communications, marketing and business development. He has more than 25 years of experience in the public and private sectors in law, government relations, business development and finance.

# "There is a huge need... and it's growing daily."



#### Marcia Wharton, MD

Family Medicine Providence Everett Healthcare Clinic

"There is a huge need for Project
Access in our community. The number
of uninsured patients grows daily
and many of these patients seek
care, either through the Emergency
Department or their Primary Care
provider, that requires the services of a
specialist. Most of the uninsured can't
afford the recommended consultation
with a specialist, let alone a necessary
follow-up procedure or surgery.
Project Access allows providers to refer
those patients in need of specialty care
directly to the appropriate specialist.

Dr. Marcia Wharton is a family practice physician and medical director of the Providence Everett Healthcare Clinic, which provides primary care services for the uninsured and underinsured. She serves on the board of Sound Mental Health and is a new board member at Project Access. She is pictured here with Blanca Rea and baby Elexciah during their well-baby visit.

# "Before... there was no access at all to some specialties."



# Judy Featherstone, MD

Family Practice Physician HealthPoint Community Health Centers AND Project Access Donor

"Before Project Access, we had no access at all to some specialties. We had to wait until a patient's health got so severe that they had to go to the emergency room. I donate to King County Project Access because it is such a valuable service in helping people in need access specialty service, and it helps primary care providers and specialists be more connected in an efficient manner. It is a piece of the model for health care of the future."

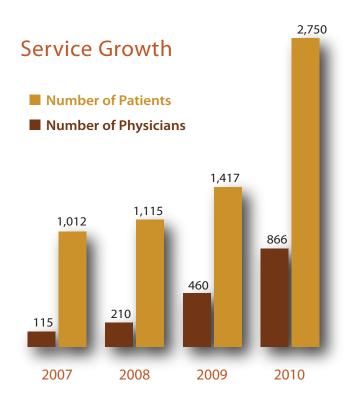
Dr. Judy Featherstone is a family practice physician and medical director at HealthPoint Community Health Center. She has been involved with Project Access since it began and is currently a board member and donor.

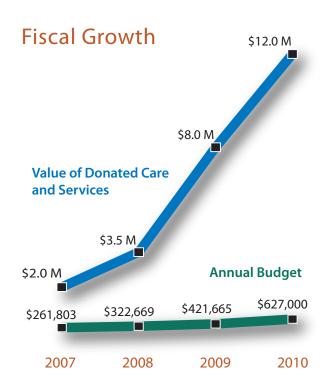
# 2010 Financial Statements

Statement of Financial Position (Balance Sheet)		
Assets	Dec. 31, 2010	Dec. 31, 2009
Current	\$292,012	\$251,625
Fixed	\$9,812	\$850
Total Assets	\$ 301,824	\$252,475
Liability & Equity		
Current	\$ 6,766	\$3,077
Equity	\$295,058	\$249,398
Total Liabilities	\$301,824	\$252,475
& Equity		

Unaudited Financial Statements.

Statement of Income & Expense			
Revenue	Dec. 31, 2010	Dec. 31, 2009	
Contributions	\$402,602	\$153,075	
In-Kind Contributions		\$16,500	
Government Contracts & Grants	\$54,804	\$54,804	
Non-Government Contracts & Grants	\$215,000	\$200,000	
Interest Income	\$1,034	\$1,010	
Other Income	\$4,990	\$5,150	
Total Income	\$678,430	\$430,539	
Expense			
Salary, Wages & Benefits	\$331,123	\$202,906	
Professional Services Inc. Interpretation	\$183,935	\$127,220	
Facilities	\$20,050	\$24,407	
Insurance	\$9,969	\$8,702	
Other Expense	\$87,672	\$58,534	
Total Expense	\$632,749	\$421,769	
Net Ordinary Income	\$45,681	\$8,770	





## Participating Providers (as of May 31, 2011)

#### **Providers**

Oliver Aalami, MD Julie Adam, MD Lisa Marie Adams, PT Bobbie Aflatooni, ARNP Rosemary Agostini, MD Richard Agress, MD Shellev Agricola, MD Sharmila Ahmed, MD James Alberts, MD Jasmine Albrecht, MD Astier Alem, MD David Alexander, MD Kirk Alexander, DPM Kathleen Allen, PT.DPT Victoria Allen, MD Charles Alpers, MD Thomas Amankonah, MD Allegra Anderson, MS, ORT/L, CHT Kristi Anderson, PT Thomas Anderson, MD Richard Angelo, MD Michael Ang-Lee, MD Warren Appleton, MD Elizabeth Arias, MD Russ Arjal, MD

Wes Arlein, MD Craig Arntz, MD Rashimi Arora, MD Nicolas Arretche, ARNP Prashanti Aryal, MD Reza Askari, MD David Atkins, MD Kevin M. Auld, MD Kristen Austin, MD Ralph Aye, MD Sarah Babineau, MD Benis Babusis, MD David Badger, MD Diane Bai, MD Noel Baker, MD Susan Balich, MD Robert Ballard, MD Ellen Barnett, PT, OCS Todd Barnett, MD Darlene Barr, MD David Barr, MD Bill Barrett, MD Valerie Barrs-O'Mara, PA-C Brandon Bartels, ARNP Traci Barthel, MD Lydia Bartholomew, MD Nancy Bartholomew, ARNP Amir Bastawrous, MD Katherine Batts, PA-C Donald Bauermeister. MD

John Bauman, MD J. David Beatty, MD Robert Bechtel, MD Bruce Beck, MD Charles Bedard, MD Darrel Bell, MD Gregory Bennett, MD Janice Benson, MD James Benthuysen, MD Carmen Berger, MD Stephen Edwin Berry, PT Rvan Bierman, DPM Richard Billingham, MD Amy Bilyk Dock, PT, DPT Taiinder Bisla, MD Heidi Blackie, OTR/L, CHT Ashleigh Blankenship, MSOT, OTR/L Flora Blattner, ARNP Terence Block, MD Danica Bloomquist, MD Alfred Blue, MD Laura Bogh, DPT Amy Bondurant, MD Jackie Boniean, PT Jonathan Borjeson, DO Alan Boudousquie, MD Laura Bouma, PT,DPT Megan Bouse, MD James Bowen, MD J Scott Bowen, MD

Kristina Braaten, MD

Ronald Brazg, MD
Ann Bridges, MD
C. Blane Brinkley, MD
Andrew Brockenbrough,
MD
Edwin Brockenbrough,
MD
Scot Brower, MD
James Brown, MD
Maureen Brown, MD
Janelle BrownChang, MD
Cate Brummett, PT, DPT

Roxanne Burns-Vatter, RNFA Amy Burtt, PT Judy Buschnell, PT Raj Butani, MD François Cady, MD Douglas Caldwell, MD Brian Cameron, MD Bob Cancro, MD Richard Candelaria, PA-C Christopher Cannon, MD Timothy Carlos, MD Duane Carlson, MD

King County Project Access patients receive over \$18 in needed medical care for every \$1 in KCPA administrative costs.

Claire Buchanan, MD Joshua Buckler, MD Janet Burelison, PTA Brian Burgoyne, MD Bennett Burks, MD Robert Burks, MD Scott Burks, MD Maureen Burns, PTA Kara Carlson, MD Molly Carlson, MD Brant Carroll, MD Janet Carroll, MD Dennis Carver, PT David Castle, PA-C Lisa Caylor, MD Richard Cessna, ARNP Ian Ch'En, MD James Champoux, MD Alan Chan, MD Christopher Chan, MD Victor Chan, MD Jesse Chang, MD May Chang, ARNP Trang Chau, ARNP Samuel Chao, MD Vincent Chau, MD James Chen, MD Steve Chen, MD Wynne Chen, MD Robert Cheng, PT, DPT, OCS Jonathan Chinn, MD Karri Chinn, MD Bokqi Choi, MD Maria Chong, MD Jeff Christensen, DPM Janet Chu, MD Jerry Chu, MD Sammy Chu, MD Sam Chun, MD Thomas Chung, MD Grace Cinciripini, MD John Clark, MD Nathaniel Clark, DO David Clawson, MD Martha Clay, ARNP Lawrence Clavman, DO Stephanie Clements, PT John Clemett, MD

Kelly Clinch, MD Camille Clinton, MD Dominique Coco, MD Michael Codsi MD Mitchell Cohen, MD Stacy Cohen, PA-C Bonnie Collins, MD Victor Collymore MD Howard Colston, MD Jon Conklin, MD Steven Connelly, MD Dominic Connolly, MD Mark Cook, MD Nancy Corbett, PA-C David Corwin, MD T. Spark Corwin, MD Steven Counter, MD Jennifer Coursen, MD William Crenshaw, MD Michelle Croft, RC Jeffrey Crossman, PA-C James Crutcher, MD Samuel Cullison III, MD Mary Cunningham, MD Steve Cuplin, MD Todd Czartoski, MD Vik Dabhi, MD Mark Dales, MD Cricket Davenport, MD Glen David, MD Patricia Dawson, MD Steven Dawson, MD Susan Dean, PT

Andrew Deck, MD Joseph DeMartini, MD Melissa Denison, ARNP Jill Ann Denny, MD Amish Desai, MD Shilpa Desai, MD Maria DeSouza, MD George Diaz, MD Adrienne DiLiberto, PT, MS Jane Dimer, MD Michael Doherty, MD G. Lee Dolack, MD Michael Donais, PA-C Neil Donner, MD Lisa Dote, OD Bassim Dowidar, MD Philip Downer, MD Jamie Drake, MD Paul Drefuss, MD Charles Drescher, MD Richard Dricsoll Jr., MD Philip DuBois, MD Chaviess Durocher, PT Kristi Dutcher, PT, OCS Grace Dv. MD John Ebisu, MD Michelle Edelman. PT, MSPT Mark A Edgar, MD Paul Edmonson, MD Julea Edwards, PT Shane Edwards, MST

Mindy Elliason, PA-C Erin Ellis, MD Connie Emerson, MD Sue Eng, MD Joseph Engman, DO Todd Erickson, CRNA Joseph Eskridge, MD Dave Esguinasi, PT Stephen Eulau, MD Michael Eulberg, MD R. Blair Evans. MD Andrew Feld, MD Walter Fenning, MD Mehmet Fer, MD Craig Randall Ferguson, MD Geoffrey Ferguson, MD Nisreen Fidda, MD Kim Fitzgerald, MD John Fitzharris, MD Gregory Foltz, MD

Most patients need a relatively inexpensive—but very important—visit with a specialist. The average total cost of treatment is between \$3,000 and \$4,000.

Elise Everett, MD Sandra Ewaskow, MD Linda Fairchild, MD John Faith, MD Alexis Falicov, MD Kimberly Farea, OD Jay Fathi, MD Janet Ford, MD L Joseph Fowler, MD Stacey Fowler, PT Robert Francis, MD Leonard Frank, MD Michele Frank, MD Jonathan Franklin, MD

Dawn Frankwick, MD Mark Freeborn, MD Jeffrey Freed, MD Whitney Frost MD Yiu-Kai Aaron Fu. MD Robin Fuchs, MD Stephen Fuhs, MD Craig Fujisaki, MD Kenneth Fung, MD John Fure, MD Simon Gale, OTR/L Richard Galuska, MD Mary Sue Galvin, MD Laura Ann Ganhs, PA-C Archimedes Garbes, MD Jeff Garr, MD Alina Gavrila, MD J. Michael Geier, MD Lois Gelman, MD James Gerad, MD William Getchell, MD Louis Gianutsos, MD Jeff Gibbs, MD Kitrina Gedeon, OTR/L Adam Gilbert, PAC Thomas Gillette, MD Thomas Giuliano, MD Randy Gladwish, PT Greta Go, MD Rajiv Goel, MD Philip Gold, MD Jane Golden, MD Matt Golden, MD

Gary Goodman, MD Justin Goodman, MD Mary Goodman, PT Ann Gorai, MD Jed Gorden, MD Michelle Gordon, MD Gregory Grabowski, DPM Gene Graff, DO Greg Grant, DPM Cherie Green, RN James Green, MD Thomas Green, MD Martin Greene, MD Stephanie Greene, PT, MSPT Gordon Greenman, MD Ronald Gregush, MD Jeff Gress, MD Jeffrev Grice, MD Bradford Grimm, OD Gregory Gross, DO Kenneth Gross, MD Robert Grundy, MD Carla Guerrero, PT Karin Gunther, MD Todd Guvette, MD Ryder Gwinn, MD Doug Hale, DPM

#### Participating Providers, continued (as of May 31, 2011)

R. Alan Hall, MD
Steven R Hamilton, MD
Jack Handley, MD
Shirley Handley, MD
Elena Hannon, MD
David A Hanscom, MD
Robert Hansen, MD
Scott Hansen, MD
James Hanson, MD
Kevin Hanson, MD
Bea Hanzeli, PT
Stephen Hardy, MD
Ben Harmon, MD
Mary Beth

Hasselquist, MD
Dawn Hastreiter, MD
Edwin Hatch, MD
Elizabeth Hayes, MD
Robert Haynes, MD
R Brian Heathcock, MD
Ronald Hebard, MD
John Timothy

Heffernan IV, MD Aaron Heide, MD Philip Henderson, MD John Hendrickson, MD John W Henson IV, MD John Hersman, MD Diane Hetrick, PT Kathryn Hettel, MD Merrill Hill, Au.D Richard Hinke, MD Vu Hoang, MD Naomi Hodde, MD Raymond Hsia, MD John K Hsiang, MD Robert Hsiung, MD Mindy Hsue, MD Fred Huang, MD I-Hua Huang, MD Paul Huang, MD

We serve an incredibly diverse patient population.
While two-thirds of our patients speak English, the other third of our patients last year spoke 28 languages!

Lawrence Holland, MD David Honari, MD Kevin Hori, MD Michael Hori, MD Scott Hormel, MD Matthew Horton, MD Twyla Hoskins, OTR/L Donald Howard, MD Jeanna Hoyt, MD Roberta Huang, MD Joanne Hughes, OTR/L, CHT Charles Hunter, MD Michael Hunter, MD Janet Hutchison, PT Tony Huyhn, MD Garrett Hyman, MD Timothy Iqielski, DC

David Inadomi, MD Gordon Irving, MD Rebecca Isackson, DO Christina Isacson, MD Joe Isner, MD Mark Jabbusch, MD Louis Jacobson, MD Manika Jamwal, MD Albrecht Jasmine, MD Jill Jelacic, MD Joseph Jereczek, PT Jill Jesurum, ARNP Hongxiu Ji, MD Kaj Johansen, MD Bart Johnson, DDS Cherie Johnson, DPM Dan Johnson, DPM Marion Johnson, MD William Johnston, MD Muriel Jones, MD Elizabeth Joneschild, MD Paul Joos, MD Carolyn Jordan, MD Alice Josafat, MD Sarah Jost, MD Lilv Juna, MD Mark S Justus, MD Peter Justus, MD Barry Kahn, MD Harry Kahn, MD Grace M Kalish, MD Sharyl Kamihara, PT

Kalle Kang, MD

Henry Kaplan, MD Kasra Karamlou, MD Bradley Karr, MD Laura Kates, MD Jed Kaufman, MD Larisa Kaukone, MD Ernest Kawamoto, MD Carleton Keck, Jr., MD Natalie Keilholz, ARNP Daniel Kelly, MD Mary Kelly, MD Michael Kelly, PT, DPT Kate Kennedy, ARNP Karen Kenny, OTR/L Bart Keogh, MD Marie Kernie, OD Allyson Kessary, OTR/L Edward E. Khalfayan, MD Bradford Kilcline, MD David Kim, MD Edward Kim, MD Kyuna Ju (Kelly) Kim, MD Namou Kim, MD Pyong Kim, MD Robert Kim, MD Sang Kim, MD Yung Kim, MD Michael Kincaid, MD Sean Kincaid, MD Jason King, MD Heather Kipa, MD

Richard Kirby, MD

Carolyn Claar Kitchell, MD Virginia Klass, MD Robert Klein, MD Julian Klos, MD Richard Knierim, MD Jonathan Knight, MD Kim Kobata, PT Catherine Kocarek, MD Aimee Kohn, MD Samuel Koo, MD Brent Kooy, PA-C John Kovacich, MD Richard Kovar, MD Ken Kraemer, MD Rodnev Kratz, MD Suzanne Krell, MD Todd Kreps, PA-C Kimberly Kressin, MD Shoba Krishnamurthy, MD Christopher Krol, MD Robin Kroll, MD Jonna Krueger, PTA Bruce Kulander, MD Rebecca Kulgren, MD Brian Kumasaka, MD Christopher Kuntz, MD Adam Kuten, MD Dennis Kvidera, MD Melissa Kwaterski, PT. DPT

Matthew LaBella, DPM

Edwin Lai, MD Yen-Tsun Lai, MD Tasneem Lalani, MD Thomas Lamperti, MD Daniel Landis, MD Dan Lantz, MD William Lanzer, MD Ann Larson, PT Wavne Lau, MD Suzanne Laurel, DO Sumi Lavin, MD John Lawrence, MD Christine Lee, MD David Lee, MD Edward Lee, MD Jeffrev Lee, MD June Lee, MD Melissa Lee, MD Michael E Lee, MD Michael Lee, MD Steve N Lee, MD James Leggett, MD Peter Leidig, PT Tamara Leighton, PT, MPT Beverly Leite, MD Edward Leonard II, MD Randi Leonetti, ARNP Arnold Levin, MD Brent Lewis, MD Howard Lewis, MD Ravburn Lewis, MD Bryan Leyton, MD

Henry Li, MD Jamie Libman, MD Carlyn Liebert, ARNP Jenny Lies, PT William H Likosky, MD Erik Lilia, DPM Oscar Lillo, OD Joel Lilly, MD Otto Lin, MD T'rese Lind, ARNP Anita Lindell, MD Evelyn Lindenthaler, MD Richard Lindquist, MD Thomas Lindquist, MD John Little, MD Carolyn Liu, MD Timothy Locknane, MD Matthew Lonergan, MD Brian Louie, MD Vilert A Loving, MD Mark Lowdermilk, MD Dan Lowinger, DPM William H Ludlam, MD Dan Luethy, PT Philip Lund, MD Peggy Maas, PT Rachel Maas, ARNP Bianca Maggio, PT Anne Mai, MD Rubin Maidan, MD Rubeela Malik, MD Martin Mankey, MD Frederick Mann, MD

Kristin Mantei, MD Stephen Markowitz, MD Richard Marks, MD William Marks, MD David Marlow, MD Nancy Marshall, MD Michael Martin, MD Michelle Martin, OTR/L, CHT Rvan Martinez, MD Curtis Maslen, MD Ronald Mason, MD Philip Massey, MD Tim Mate, MD Rich Matthies, MD Elizabeth Maunz, ARNP Eugene May, MD Angeli Mayadev, MD Marc Mayberg, MD Monica Mayhill, MD Mark Mavhle, MD Michael McAdam, MD Craig McAllister, MD Wren McCallister, MD Anne McCormack, MD Joel McCreary, DO James McCullough, MD John McDermott, MD Tiffany McDermott, MD Deirdre McDonagh, MD Suzanne McDonald, ARNP William McDonald, DDS Tiffany McFadden, MD Teri McFall, MD Tori McFall, MD John McGowan, MD Brian McKillop, MD Michelle McLaughlin, ARNP Robert Meier, MD Susan Melockoff Burke, ARNP Terry Mengert, MD Shao-Ti Meredith, ARNP Thomas Merritt, MD Aileen Mickey, MD

In 2010, we developed a new digital workflow that makes it easier to update patient records and to share information between case managers, while lowering printing costs. We expect to see a 95 percent reduction in the need for paper and printing in the first year.

Jessica Miller, PT Richard Miller, MD Rizvan Mirza, MD Mary Jo Mitchell, ARNP John Mivano, MD Venkatachala Mohan, MD William Monteforte, MD David Moore, MD Jennifer Morrison, MD Brad Morton, MD William Mulligan, MD Carol Murakami, MD Lawrence Murphy, MD Kathy Murray, OTR/L Suprva Mystkowski, MD Daniel Nadig, MD Ali Naini, MD Donald Nakonechny, MD John Nardella, MD Richard Neiman, MD Michael R Nelson, MD John Nemanich, MD Erik Ness, MD Andrew Neubauer, PA-C Nancy Neubauer, MD David W Newell, MD

Ross McMahon, MD Carolyn McManus, PT David Mehlum, MD Vivek Mehta, MD Jerold Mikszewski, MD Michael Milder, MD Juan Millan, MD Carolyn Miller, MD

#### Participating Providers, continued (as of May 31, 2011)

Stan Newell, DPM Mark Newman, MD St. Elmo Newton, MD Carole Nicholson, OTR/L, CHT Ronald Nicol, MD Peter C Nora, MD David Nordin, MD Emily Norland, MD Gregory Norling, MD Scott Norquist, MD Edward North, MD Eric Novak, MD Stefanie Nunez, MD Rex Ochi, MD J. Michael Odell, MD Kyle Oh, MD Deems Okamoto. MD James Okamoto, MD Christie Oliver, PT John Olsen, MD Carroll Olson, MD Rolf Olsov, MD Harold Olsson, MD Priya Oolut, MD Rod Oskouian, MD Robert Osnis, MD

Ichiro Otsu, MD Rebecca Over, MD John Overbeck, MD Steven Overman, MD Ryan Padgett, MD Mike Pagan, PT Bonnie Palen, PT Pamela Palev, MD Robert Palmer, MD David Panther, PA-C Adrienne Pape, CRNA George Pappas, MD Jay Parikh, MD Sanjiv Parikh, MD Louise Park, ARNP Raymond Park, MD William Park, MD Aria Parker, MD Philip Parsons, MD Niraj Patel, MD Pallavi Patel, MD Laird Patterson, MD Richard Patton, MD Jeffrey Pearce, MD Dennis Peck, MD Larry Pedegana, MD Irina Penev, PAC Ellendee Pepper, MD Nuria Perez-Reyes, MD Neal Perlmutter, MD Elizabeth Perpetua. ARNP Donald Peters, MD

Mary Peters, MD William Peters, MD John Petersen II. MD Shelly Peterson, MD Charles Peterson II, MD Donald Pick, MD Kevin Pieper, MD Krvstvna Pilecki, MD Gail Pinczower, MD Nan Ping Wang, MD Ellen Pizer, MD Christine Pizzute, MD Martin Pointon, MD Douglas Portelance, MD James Porter, MD Sidney Postma, MD Stephanie Pott Alvarado, RN, BSN Lori Predmore, PT James Pritchett, MD Nicholas Proccini, MD Monia Proctor, MD Harold Prow, MD Michele Pulling, MD Ramona Pungan, MD Lesley Putegnat, MD Gita Rabbani, MD

Babu Rajendran, MD

Rostislav Ranguelov, MD

N. Lynn Rastelli-Lee, MD

Louis Ramos, MD

Joseph Rank, MD

Steven Ratcliffe, MD

Madhusudhan Reddy, MD Jon Reed, MD Sue Reed, PT Georgia Rees-Lui, MD Francis Riedo, MD Daniel Riegel, MD Jurgen Rieger, MD David Riggs, OD Kristine Rinn, MD

When we went to press, more than 1,000 doctors, nurse practitioners, physical therapists and other licensed clinicians were participating with us serving patients in King and Snohomish counties.

Callie Reger, ARNP Kenneth Reger, MD Jan Regier, MS, CCC-SLP Katy Jo Reinmiller, DPT Mark Reisman, MD Jeffrey Remington, MD Mark Remington, MD Andrew Rice, MD Bev Ricker, PT Susie Ro, MD
Jeffrey Robinson, MD
Pamela Rock, PT
Timothy Roddy, MD
Derek Rodrigues, MD
Raphael Rodriguez, MD
Mark Roggeveen, MD
Jeffrey Roh, MD
John Roland, MD

Bruce Rolfe, MD Richard Rooney, MD Susan Rose, PA-C Sheldon Rosen, MD Jonathan Rosenthal, MD Allen Rossman, MD Steven W Rostad, MD Bradlev Roter, MD John Rowland, MD Carrie Rubenstein, MD G. Thomas Ruebel, MD Jennifer Saam, DPM John Sack, MD Elliot Sacks, MD Nicole Saintclair, MD Joseph Saitta, MD Sarah Salemy, MD Robert Sanford, MD Jan Sangder, PT Vincent Santoro, MD Steve Sasaki, MD Richard Satre, MD Dave Savage, OD James Sayre, MD Steven E Scallon, MD Scott Schaaf, DO Christine Schlenker, MD Elizabeth Schmidt, MD James Schneider, MD Jason Schneier, MD Steven Schoenecker, MD Troy Schulz, PA-C Jeff Scott, MD

**Bridget Scott-**Fletcher, ARNP Travis Sears, PA-C Mae Sebby, PT Sally Sekijima, MD Roanne Selinger, MD Jehuda Sepkuty, MD Peter Ser, MD Bryan Serkin, MD Nancy Shaffer, MD Joel Shapiro, MD David Shneidman, MD Jennifer Shook, MD Nik Shrivastava, MD Benjamin Siapco, CRNA David Siew, MD Janet Silbergeld, MD Charles Simrell, MD Divva Singh, MD Ravi Singh, MD Thomas Skalley, MD Andv Skucas, MD T. Robin Sloane, MD James Smith, MD Richard Snyder, MD Michael Solomon, DO Julie Sommawang, MS, CCC-SLP James Song, MD Narender Sood, MD Marcio Sotero de Menezes, MD

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Imaging centers, labs and other ancillary services also donate needed services and equipment to Project Access patients when needed.

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Associates
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& Throat
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Eastside Pulmonary

Associates

Providers and health systems provided more than \$12 million in care and services to the patients served by Project Access in 2010.

Maryellen Zinsley, ARNP Mark Zobel, MD Paula Zook, MD David Zucker, MD, PhD Marian Zuk, PT, MSPT

Eastside Urology Associates Edmonds Orthopedic Center Evergreen Health Care Evergreen Neurology Clinic, P.L.LC.

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Twelve hospitals and seven multi-specialty groups in King and Snohomish counties are committed to working with Project Access so that our low-income, uninsured patients have access to needed specialty care services.

Orthopedic Physicians Associates Orthopedic Specialists of Seattle Overlake Imaging Associates, P.C. Overlake Medical Clinics, L.L.C. Paceline Anesthesia, L.L.C. Pacific Anesthesia Medical Group Pacific Medical DME

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Community Health Centers of Snohomish

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**Swedish Family Practice** Residency

Valley Family Practice Residency

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Since 2006, more than 8,500 low-income patients have been referred to King County Project Access for needed specialty health care services.

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