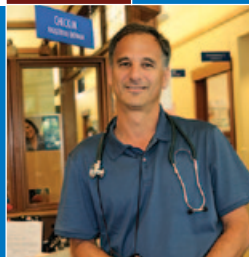
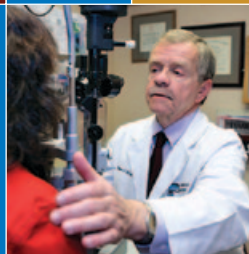




KING COUNTY  
PROJECT  
access

*Serving King & Snohomish Counties*

ANNUAL REPORT 2009



## Letter from Executive Director and Board President



Rosemary Aragon  
Board President



Sallie Neillie  
Executive Director

If we had to choose one word to characterize 2009, it would be **GROWTH**. This year marked unprecedented growth in the need for our services and our ability to meet that need.

First, we grew in the number of patients we served to an all-time high of 1,579 in 2009, more than a 40 percent increase over 2008. Nearly 90 percent of those patients successfully completed an appointment with a volunteer specialist—a significant increase from 42 percent when we started.

To serve those patients, we were successful in recruiting even more volunteer specialists; more than 460 were recognized in our annual Thanksgiving advertisement, doubling the number of physicians and other licensed clinicians participating.

We grew in space and geography. In 2009, our board approved expansion to Snohomish County, and we began

a partnership with Snohomish County Alliance for Health Access (SCAHA). We began working with safety net providers and Snohomish County specialty partners in summer 2010.

To accommodate the need for growth in our staff and case management services, we moved to a larger office space in the First Baptist Church on Seattle's First Hill, just steps away from many of the major medical centers.

By using the methodology of lean thinking and process improvement, we grew our understanding of how to create “the efficient visit” for our specialty volunteers. Through a small grant from Pacific Hospital PDA, we were able to interview primary care and specialty providers to develop tools that we are piloting this year.

Of course, all of this growth requires resources and, in 2009, we created a

fund-development plan that will help us move to a more sustainable funding plan and enable us to juggle the inevitable ebbs and flows in small non-profit funding. Growth and diversity in funding remains a priority in 2010.

Looking back on the rapid changes we have experienced over the past few years, we feel a great sense of gratitude. We are grateful to the safety net providers who see our patients on the front lines every day and know first-hand their need for services. We are grateful to the specialty providers who stepped forward to help, and continue to volunteer year after year. And we are grateful to members of the community who have endorsed King County Project Access as an important step in solving the challenges of health care access for the underserved.

This annual report highlights just a few of the individuals who have given their time, expertise and passion to meet this community need. We wish we could highlight them all. Their stories inspire our passion to serve and our gratitude for their leadership.



Rosemary Aragon  
Board President,  
King County Project Access



Sallie Neillie  
Executive Director,  
King County Project Access

## Our Vision:

King County Project Access continues to develop a system to provide specialty services for eligible low-income uninsured and underinsured patients in King County. The system encompasses a full range of specialty services and involves major medical resources in the community as collaborating partners.

# The Value of an Efficient Specialty Referral

**W**hen King County Project Access first started a few years ago, we hoped specialty physicians would step up to care for our patients. We knew most physicians provide some level of charity care, but we also knew that there were significant barriers despite their best intentions.

Today, nearly 600 physicians and other clinical providers volunteer with KCPA. With our unique case management model, KCPA continually works to remove the “hassle factor” for physicians. This year we have focused on our work with specialists and safety net providers to determine key elements of an efficient patient visit. How do we make the most efficient use of a

specialty provider’s donated time?

As part of “the efficient visit” project, we interviewed a number of specialty providers

about the information they needed for an ideal specialty referral. We asked them to identify the specific information they are looking for, what kind of X-rays, lab tests or other ancillary services are required.

As a result of what we learned from these interviews, we will be piloting a tool for primary care providers and referral coordinators that will provide at-a-glance information on any tests, prescriptions or services required before a specialist appointment.

We are also exploring the possibility of working with the electronic medical

record provider at some of our safety net clinics to provide a pull down menu of tests, prescriptions, services required. In either option, Project Access case managers will then work with the patient to ensure that any necessary tests are completed BEFORE the specialist appointment.

The volunteer specialists also highlighted some of the enhanced value King County Project Access brings to their charity care or pro bono work. They talked about their desire to serve the community and their appreciation of the Project Access model.

## Here’s what they emphasized:

- Provides Continuity of Care
- Relieves the Administrative Burden of Charity Care
- Meets an Identified Community Need
- Prevents Serious Complications and Emergency Room Visits

*With our unique case management model, KCPA removes the “hassle factor” for physicians.*

## Provides Continuity of Care



### Kyle Oh, MD

*Physical Medicine & Rehabilitation*

***"I have always done charity work and seen patients pro bono at times. In fact, I think it was one of my patients who first told me about Project Access. I contacted them. I've been with them for three years. KCPA works with multiple providers, so it's not just patchwork care. It enables me to treat patients and have a continuation of care from one provider to another. If the patient needs additional care to solve the problem, Project Access can make that happen."***

Dr. Kyle Oh is a physiatrist, a physician who specializes in physical medicine and rehabilitation. He attended medical school at Rush Medical College of Chicago and completed his internship and residency at Mt. Sinai Hospital where he also served as Chief Resident. He has been in private practice for more than 13 years and has always had an interest in technology. His office uses electronic medical records and has done so for years.

## Relieves a Physician's Administrative Burden



**Thomas Gillette, MD**

*Ophthalmologist*

***"If I feel like the patient needs surgery, I call King County Project Access and they can help set it up. If someone walks in off the street on his own, I would have to make a number of calls to set up care. King County Project Access relieves my administrative burden. With Project Access, I think the patient feels less like a charity patient. Patients understand that we're going to solve this problem and help them get the care they need."***



## Meets an Identified Community Need



(Back: Dr. William Wagner, Dr. John Sack, Dr. Carleton Keck. Front: Dr. Elizabeth Joneschild, Dr. Stephen Fuhs, and Dr. John Miyano)

## Seattle Hand Surgery Group

*“The physicians in our group have always been committed to giving back through medical mission and charity work. King County Project Access enables us to give back in an organized fashion for patients in our community. We know that these are individuals who have been pre-screened and are eligible for care. These are patients who probably wouldn’t get care if they called most offices on their own.”*

There are six surgeons with Seattle Hand Surgery Group and all of them are volunteers with King County Project Access. Dr. John Miyano was the first physician to be involved in King County Project Access through his work at Mother Joseph Clinic (formerly part of Providence Medical Center, now part of Swedish). When it became apparent there was a large unmet need for orthopedic expertise for the uninsured, the entire group signed on.

## Prevents Serious Complications and ER Visits



### Danica Bloomquist, MD

*Obstetrics and Gynecology*

***“The value of a program like this for the community is huge. Everybody has these problems and if you don’t have access to the care that you need, you end up with a problem that grows and grows and can become very serious. Or you end up in the emergency room for something that could have been prevented.”***



# Supporting the Needs of our Safety Net Patients

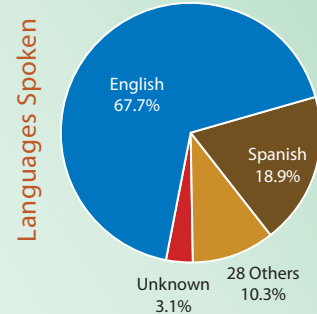
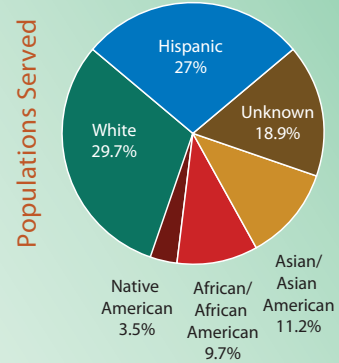
Primary care is the first step, the first time a patient comes into contact with the medical system. The Puget Sound region is fortunate to have a network of safety net clinics and providers who care for patients in their neighborhoods and often in their native language.

These providers have advocated for a more systematic way to refer their patients for specialty care they need. They have seen firsthand the need for specialty care and the difficulty in finding providers for uninsured patients.

Often these are the physicians calling on their personal networks to get a patient the care needed. Their advocacy and passion is helping to build King County Project Access. They have worked closely with Project Access to determine the best way to open these doors for patients who have difficulty accessing care.

## King County Project Access Patient Snapshot

Specialty Referrals Received	Percentage
Cardiology	3.4%
Dermatology	2.3%
Ear Nose & Throat	0.6%
Endocrinology	1.7%
Gastroenterology	9.7%
General Surgery	4.5%
Gynecology	2.6%
Hand	7.6%
Nephrology	0.3%
Neurology	3.8%
Hematology/ Oncology	0.1%
Ophthalmology	2.7%
Orthopedics	38.4%
Otolaryngology	2.6%
Physical Therapy	9.0%
Podiatry	2.3%
Urology	0.9%
Other	7.5%



## Supporting the Needs of our Safety Net Patients



### Grace Wang, MD

Medical Director

International Community Health Services

***“King County Project Access gets patients the care that they need in a timely fashion with experienced specialists. The specialists have the information they need from the primary care provider, and they know the patient is going to come to their appointment with an interpreter if needed. KCPA brings order and logic to an otherwise disorganized health care system. It’s part of the vision for the future. Sallie Neillie is the visionary who knew that KCPA was the right thing to do, and she made it happen.”***

Dr. Grace Wang is a family practice physician and Medical Director at International Community Health Services. She completed medical school at Cornell University and received her Master’s in Public Health at the University of Michigan. Before coming to Seattle, Dr. Wang was the medical director at Chinatown Health Clinic (now Charles B. Wang Community Health Center) in New York City.



## Rich Kovar, MD

Medical Director

Country Doctor Community Clinics

***“Up until Project Access, it was really a matter of relying on individual relationships with individual specialists or departments within individual institutions to get your patient seen. Project Access is more systematic; more of the community is taking responsibility for providing specialty care for the uninsured.”***

Dr. Rich Kovar has been a family practice physician at Country Doctor Community Clinic since 1986 and is currently the Medical Director. He attended medical school at George Washington University in Washington, DC and completed his residency at Oregon Health Sciences University. He has also completed a geriatrics fellowship at Harborview Medical Center.

# 2009 Financial Statements

## Statement of Financial Position (Balance Sheet)

Assets	Dec. 31, 2009	Dec. 31, 2008
Current	\$251,625	\$241,097
Fixed	\$1,487	\$1,846
Total Assets	\$253,112	\$242,943
Liability & Equity		
Current	\$(2,335)	\$2,416
Equity	\$255,447	\$240,527
Total Liabilities & Equity	\$253,112	\$242,943

*Unaudited Financial Statements.*

## Statement of Income & Expense

Revenue	Dec. 31, 2009	Dec. 31, 2008
Contributions	\$153,075	\$116,012
In-Kind Contributions	\$16,500	
Government Contracts & Grants	\$54,804	\$68,722
Non-Government Contracts & Grants	\$200,000	\$147,000
Interest Income	\$1,010	\$975
Other Income	\$5,150	
Total Income	\$430,539	\$332,709
Expense		
Salary, Wages & Benefits	\$202,906	\$146,278
Professional Services Inc. Interpretation	\$127,255	\$101,127
Facilities	\$24,407	\$32,596
Insurance	\$8,702	\$10,418
Other Expense	\$58,395	\$32,250
Total Expense	\$421,665	\$322,669
Net Ordinary Income	\$8,874	\$10,040

# Participating Providers (as of October 2009)

## Providers

Julie Adam, MD  
Bobbie Aflatoon, ARNP  
Rosemary Agostini, MD  
Shellye Agricola, MD  
James Alberto, MD  
Jasmine Albrecht, MD  
Astier Alem, MD  
David Alexander, MD  
Victoria Allen, MD  
Charles Alpers, MD  
Thomas Amidon, MD  
Thomas Anderson, MD  
Kristi Anderson, PT  
Richard Angelo, MD  
Warren Appleton, MD  
Elizabeth Arias, MD  
Russ Arjal, MD  
Craig Arntz, MD  
Rashimi Arora, MD  
Nicolas Arretche, ARNP  
Prashanti Aryal, MD  
David Atkins, MD  
Kevin M. Auld, MD  
Kristen Austin, MD  
Sarah Babineau, MD  
Benis Babusis, MD  
David Badger, MD  
Diane Bai, MD  
Noel Baker, MD  
Susan Balich, MD

Robert Ballard, MD  
Todd Barnett, MD  
Darlene Barr, MD  
David Barr, MD  
Bill Barrett, MD  
Valerie Barrs-  
O'Mara, PA-C  
Traci Barthel, MD  
Lydia Bartholomew, MD  
Nancy Bartholomew,  
ARNP  
Amir Bastawrous, MD  
Katherine Batts, PA-C  
Donald Bauermeister,  
MD  
John Bauman, MD  
Darrel Bell, MD  
Gregory Bennett, MD  
Janice Benson, MD  
Carmen Berger, MD  
Ryan Bierman, DPM  
Richard Billingham, MD  
Tajinder Bisla, MD  
Flora Blattner, ARNP  
Terence A. Block, MD  
Danica Bloomquist, MD  
Alfred Blue, MD  
Laura Bogh, DPT  
Jonathan Borjeson, MD  
Alan Boudousquie, MD  
Megan Bouse, MD

James Bowen, MD  
Kristina Braaten, MD  
Ronald Brazg, MD  
C. Blane Brinkley, MD  
Andrew Brockenbrough,  
MD  
Scot Brower, MD  
James Brown, MD  
Maureen Brown, MD  
Janelle Brown-  
Chang, MD  
Brian Burgoyne, MD  
Bennet Burke, MD  
Robert Burks, MD  
Scott Burks, MD  
Maureen Burns, PTA  
Roxanne Burns-  
Vatter, RNFA  
Raj Butani, MD  
François Cady, MD  
Douglas Caldwell, MD  
Brian Cameron, MD  
Bob Cancro, MD  
Richard Candelaria, PA-C  
Christopher Cannon, MD  
Timothy Carlos, MD  
Kara Carlson, MD  
Duane Carlson, MD  
Molly Carlson, MD  
Brant Carroll, MD  
Janet Carroll, MD

David Castle, PA-C  
Lisa Caylor, MD  
Richard Cessna, ARNP  
Ian Ch'en, MD  
James Champoux, MD  
Alan Chan, MD  
Christopher Chan, MD  
Victor Chan, MD  
Trang Chau, ARNP  
Vincent Chau, MD  
James Chen, MD  
Steve Chen, MD  
Wynne Chen, MD  
Jonathan Chinn, MD  
Karri Chinn, MD  
Bokgi Choi, MD  
Maria Chong, MD  
Jeff Christensen, DPM  
Jerry Chu, MD  
Sammy Chu, MD  
Thomas Chung, MD  
Grace Cinciripini, MD  
John Clark, MD  
Nathaniel Clark, DO  
David Clawson, MD  
Lawrence Clayman, DO  
Stephanie Clements, PT  
Kelly Clinch, MD  
Dominique Coco, MD  
Stacy Cohen, PA-C  
Howard Colston, MD

Jon Conklin, MD  
Steven Connelly, MD  
Dominic Connolly, MD  
Nancy Corbett, PA-C  
David Corwin, MD  
T. Spark Corwin, MD  
Steven Counter, MD  
Jennifer Coursen, MD  
William Crenshaw, MD  
Jeffrey Crossman, PA-C  
James Crutcher, MD  
Samuel Cullison III, MD  
Mary Cunningham, MD  
Steve Cuplin, MD  
Mark Dales, MD  
Steven Dawson, MD  
Susan Dean, PT  
Joseph DeMartini, MD  
Jill Ann Denny, MD  
Amish Desai, MD  
Shilpa Desai, MD  
Maria DeSouza, MD  
George Diaz, MD  
David Djang, MD  
Michael Doherty, MD  
G. Lee Dolack, MD  
Michael Donais, PA-C  
Neil Donner, MD  
Bassim Dowidar, MD  
Philip Downer, MD  
Paul Drefuss, MD

Philip DuBois, MD  
Grace Dy, MD  
John Ebisu, MD  
Mark Edgar, MD  
Paul Edmonson, MD  
Shane Edwards, MST  
Mindy Elliason, PA-C  
Connie Emerson, MD  
Sue Eng, MD  
Joseph Engman, DO  
Todd Erickson, CRNA  
Joseph Eskridge, MD  
Michael Eulberg, MD  
R. Blair Evans, MD  
Robert Evans, MD  
Sandra Ewaskow, MD  
Linda Fairchild, MD  
John Faith, MD  
Alexis Falicov, MD  
Jay Fathi, MD  
Geoffrey Ferguson, MD  
Nisreen Fidda, MD  
Kim Fitzgerald, MD  
John Fitzharris, MD  
Darcy Foral, MD  
Janet Ford, MD  
Stacey Fowler,  
PT



## Participating Providers (as of October 2009)

L. Joseph Fowler, MD  
Robert Francis, MD  
Leonard Frank, MD  
Michele Frank, MD  
Jonathan Franklin, MD  
Dawn Frankwick, MD  
Jeffrey Freed, MD  
Daniel Froese, MD  
Yiu-Kai Aaron Fu, MD  
Robin Fuchs, MD  
Stephen Fuhs, MD  
Craig Fujisaki, MD  
Kenneth Fung, MD  
John Fure, MD  
Laura Ann Ganhs, PA-C  
Archimedes Garbes, MD  
Jeff Garr, MD  
Alina Gavrilă, MD  
J. Michael Geier, MD  
Lois Gelman, MD  
James Gerad, MD  
William Getchell, MD  
Louis Gianutsos, MD  
Thomas Gillette, MD  
Thomas Giuliano, MD  
Greta Go, MD

Jane Golden, MD  
Matt Golden, MD  
Justin Goodman, MD  
Ann Gorai, MD  
Michelle Gordon, MD  
Gregory Grabowski, DPM  
Gene Graff, DO  
Cherie Green, RN  
James Green, MD  
Thomas Green, MD  
Gordon Greenman, MD  
Ronald Gregush, MD  
Jeff Gress, MD  
Jeffrey Grice, MD  
Bradford Grimm, OD  
Gregory Gross, DO  
Kenneth Gross, MD  
Robert Grundy, MD  
Carla Guerrero, PT  
Todd Guyette, MD  
Doug Hale, DPM  
R. Alan Hall, MD  
Jack Handley, MD  
Shirley Handley, MD  
Robert Hansen, MD  
Scott Hansen, MD  
Kevin Hanson, MD  
Ben Harmon, MD  
David Haseley, MD  
Dawn Hastreiter, MD  
Elizabeth Hayes, MD  
Robert Haynes, MD

Ronald Hebard, MD  
John Timothy Heffernan IV, MD  
Philip Henderson, MD  
John Hendrickson, MD  
John Hersman, MD  
Kathryn Hettel, MD  
Richard Hinke, MD  
Vu Hoang, MD  
Lawrence Holland, MD  
David Honari, MD  
Kevin Hori, MD  
Michael Hori, MD  
Scott Hormel, MD  
Matthew Horton, MD  
Donald Howard, MD  
Jeanna Hoyt, MD  
Robert Hsiung, MD  
Mindy Hsue, MD  
Fred Huang, MD  
I-Hua Huang, MD  
Paul Huang, MD  
Charles Hunter, MD  
Garrett Hyman, MD  
Timothy Igielski, DC  
Gordon Irving, MD  
Rebecca Isackson, DO  
Christina Isacson, MD  
Joe Isner, MD  
Mark Jabbusch, MD  
Joseph Jereczek, PT  
Jill Jesurum, ARNP

Hongxiu Ji, MD  
Kaj Johansen, MD  
Bart Johnson, DDS  
Cherie Johnson, DPM  
Dan Johnson, DPM  
Marion Johnson, MD  
Muriel Jones, MD  
Elizabeth Joneschild, MD  
Paul Joos, MD  
Carolyn Jordan, MD  
Alice Josafat, MD  
Sarah Jost, MD  
Lily Jung, MD  
Peter Justus, MD  
Barry Kahn, MD  
Harry Kahn, MD  
Sharyl Kamihara, PT  
Kalle Kang, MD  
Laura Kates, MD  
Larisa Kaukone, MD  
Ernest Kawamoto, MD  
Carleton Keck, Jr., MD  
Natalie Keilholz, ARNP  
Daniel Kelly, MD  
Kate Kennedy, ARNP  
Bart Keogh, MD  
Edward E. Khalfayan, MD  
Bradford Kilcline, MD  
David Kim, MD  
Edward Kim, MD  
Pyong Kim, MD  
Sang Kim, MD

Yung Kim, MD  
Michael Kincaid, MD  
Sean Kincaid, MD  
Richard Kirby, MD  
Carolyn Clear Kitchell, MD  
Robert Klein, MD  
Julian Klos, MD  
Richard Knierim, MD  
Jonathan Knight, MD  
Catherine Kocarek, MD  
Aimee Kohn, MD  
Samuel Koo, MD  
Brent Kooy, PA-C  
John Kovacich, MD  
Richard Kovar, MD  
Rodney Kratz, MD  
Suzanne Krell, MD  
Todd Kreps, PA-C  
Kimberly Kressin, MD  
Shoba Krishnamurthy, MD  
Christopher Krol, MD  
Robin Kroll, MD  
Bruce Kulanter, MD  
Brian Kumasaka, MD  
Adam Kuten, MD  
Dennis Kvidera, MD  
Matthew LaBella, DPM  
Edwin Lai, MD  
Yen-Tsun Lai, MD  
Tasneem Lalani, MD

Dan Lantz, MD  
William Lanzer, MD  
Wayne Lau, MD  
Suzanne Laurel, DO  
Sumi Lavin, MD  
David Lee, MD  
Edward Lee, MD  
Jeffrey Lee, MD  
June Lee, MD  
Michael Lee, MD  
Steve Lee, MD  
James Leggett, MD  
Beverly Leite, MD  
Edward Leonard II, MD  
Randi Leonetti, ARNP  
Arnold Levin, MD  
Brent Lewis, MD  
Howard Lewis, MD  
Rayburn Lewis, MD  
Henry Li, MD  
Carlyn Liebert, ARNP  
Erik Lilja, DPM  
Joel Lilly, MD  
Otto Lin, MD  
T'rese Lind, ARNP  
Anita Lindell, MD  
Evelyn Lindenthaler, MD  
Thomas Lindquist, MD  
John Little, MD  
Carolyn Liu, MD  
Matthew Lonergan, MD  
Mark Lowdermilk, MD

Dan Lowinger, DPM  
Philip Lund, MD  
Rubin Maidan, MD  
Martin Mankey, MD  
Frederick Mann, MD  
Kristin Mantei, MD  
Stephen Markowitz, MD  
Richard Marks, MD  
William Marks, MD  
David Marlow, MD  
Barry Marmorstein, MD  
Nancy Marshall, MD  
Michael Martin, MD  
Curtis Maslen, MD  
Ronald Mason, MD  
Rich Matthies, MD  
Elizabeth Maunz, ARNP  
Angeli Mayadev, MD  
Monica Mayhill, MD  
Mark Mayhle, MD  
Michael McAdam, MD  
Mike McAdam, MD  
Craig McAllister, MD  
Wren McCallister, MD  
Anne McCormack, MD  
John McCormott, MD  
Deirdre McDonagh, MD  
William McDonald, DDS  
Tiffany McFadden, MD  
Teri McFall, MD  
John McGowan, MD  
Brian McKillop, MD

Michelle McLaughlin,  
ARNP  
David Mehlum, MD  
Terry Mengert, MD  
Shao-Ti Meredith, ARNP  
Thomas L. Merritt, MD  
Thomas Merritt, MD  
Aileen Mickey, MD  
Juan Millan, MD  
Jessica Miller, PT  
Richard Miller, PT  
Rizvan Mirza, MD  
Mary Jo Mitchell, ARNP  
John Miyano, MD  
Venkatachala  
Mohan, MD  
William Monteforte, MD  
Jennifer Morrison, MD  
Brad Morton, MD  
William Mulligan, MD  
Carol Murakami, MD  
Lawrence Murphy, MD  
Kathy Murray, OTR/L  
Ali Naini, MD  
Donald Nakonechny, MD  
John Nardella, MD  
John Nemanich, MD  
Erik Neww, MD  
Andrew Neubauer, PA-C  
Nancy Neubauer, MD  
Stan Newell, DPM  
Mark Newman, MD

St. Elmo Newton, MD  
Ronald Nicol, MD  
Karen Nieman, RN  
Peter Nora, MD  
David Nordin, MD  
Gregory Norling, MD  
Edward North, MD  
Stefanie Nunez, MD  
Rex Ochi, MD  
J. Michael Odell, MD  
Kyle Oh, MD  
Deems Okamoto, MD  
James Okamoto, MD  
John Olsen, MD  
Carroll Olson, MD  
Rolf Olsoy, MD  
Harold Olsson, MD  
Robert Osnis, MD  
Ichiro Otsu, MD  
John Overbeck, MD  
Ryan Padgett, MD  
Robert Palmer, MD  
David Panther, PA-C  
Adrienne Pape, CRNA  
Sanjiv Parikh, MD  
Raymond Park, MD  
Louise Park, ARNP  
William Park, MD  
Philip Parsons, MD  
Laird Patterson, MD  
Richard Patton, MD  
Jeffrey Pearce, MD

Dennis Peck, MD  
Larry Pedegana, MD  
Ellendee Pepper, MD  
Nuria Perez-Reyes, MD  
Neal Perlmutter, MD  
Elizabeth Perpetua,  
ARNP  
Donald Peters, MD  
Mary Peters, MD  
John Petersen, MD  
John Petersen II, MD  
Shelly Peterson, MD  
Charles Peterson, MD  
Charles Peterson II, MD  
Kevin Pieper, MD  
Krystyna Pilecki, MD  
Gail Pinczower, MD  
Nan Ping Wang, MD  
Ellen Pizer, MD  
Martin Pointon, MD  
Douglas Portelance, MD  
James Porter, MD  
Sidney Postma, MD  
Stephanie Pott  
Alvarado, RN, BSN  
James Pritchett, MD  
Nicholas Proccini, MD  
Harold Prow, MD  
Ramona Pungan, MD  
Lesley Putegnat, MD  
Gita Rabbani, MD  
Rostislav Ranguelov, MD

Joseph Rank, MD  
N. Lynn Rastelli-Lee, MD  
Steven Ratcliffe, MD  
Madhusudhan  
Reddy, MD  
Jon Reed, MD  
Susan Reed, ARNP  
Georgia Rees-Lui, MD  
Kenneth Reger, MD  
Katy Jo Reinmiller, DPT  
Mark Reisman, MD  
Mark Remington, MD  
Jeffrey Remington, MD  
Andrew Rice, MD  
Francis Riedo, MD  
Daniel Riegel, MD  
Susie Ro, MD  
Jeffrey Robinson, MD  
Pamela Rock, PT  
Timothy Roddy, MD  
Derek Rodrigues, MD  
Raphael Rodriguez, MD  
Mark Roggeveen, MD  
Jeffrey Roh, MD  
John Roland, MD  
Susan Rose, PA-C  
Jonathan Rosenthal, MD  
Allen Rossman, MD  
Steven Rostad, MD  
Bradley Rotter, MD  
John Rowland, MD  
Carrie Rubenstein, MD

G. Thomas Ruebel, MD  
Jennifer Saam, DPM  
John Sack, MD  
Nicole Saintclair, MD  
Jan Sangder, PT  
Vincent Santoro, MD  
Steve Sasaki, MD  
Richard Satre, MD  
James Sayre, MD  
Katy Jo Schmidt, MD  
Elizabeth Schmidt, MD  
James Schneider, MD  
Jason Schneier, MD  
Steven Schoenecker, MD  
Troy Schulz, PA-C  
Jeff Scott, MD  
Bridget Scott-  
Fletcher, ARNP  
Travis Sears, PA-C  
Sally Sekijima, MD  
Roanne Selinger, MD  
Jehuda Sepkuty, MD  
Peter Ser, MD  
Bryan Serkin, MD  
Nancy Shaffer, MD  
Joel Shapiro, MD  
David Shneidman, MD

## Participating Providers, continued (as of October 2009)

Jennifer Shook, MD  
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John Strayer, MD  
Jan Stroh, MD  
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Steven Sun, MD  
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Mark Swanson, MD  
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Jason Thompson, MD  
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Andy Turella, MD  
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Shie-Pon Tzung, MD  
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Michael Upton, DC  
Mark Valentine, MD  
Milton Van Hise, MD  
Scott Vanderheiden, MD  
Carol VanHaelst, MD  
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Rob Veith, MD  
Ryan Veith, MD  
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Pedro Vieco, MD  
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Tanya Wahl, MD  
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Keith Wang, MD  
Ying Wang, MD  
James Wang, MD

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Paul Williams, MD  
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William J. Wilson, MD  
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Dana Wolinsky, MD  
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Katharine Yoler, MD  
Audrey Young, MD  
Michael Young, PA-C  
Cong Yu, MD  
Harry Yu, MD  
Mujun Yu, MD  
Kirstine Yung-Ting Oh, MD  
Rachel Zare, ARNP  
Maryellen Zinsley, ARNP  
Mark Zobel, MD  
Paula Zook, MD

### Specialty Care Partners

Eastside Endoscopy Center  
Eastside Pulmonary Associates  
Eye Associates Northwest, PC  
Group Health Cooperative  
Meridian Women's Health

North Seattle Women's Group  
Northwest Gastroenterology Associates  
Northwest Spine and Sports  
Orthopedics International  
Overlake Internal Medicine Associates  
Pacific Medical Centers  
Physical Medicine and Rehabilitation  
Plastic Surgery Associates of Seattle  
The Polyclinic  
Premier Chiropractic  
Proliance Surgeons  
Renton Dermatology Clinic  
Richmond Beach Internal Medicine  
Roxbury Spine and Wellness Clinic  
Seattle Hand Surgery Group  
Seattle Urological Associates  
Southlake Clinic  
Swedish Colon & Rectal Clinic

Swedish Community  
Specialty Clinic  
Swedish Heart and  
Vascular Clinic  
Swedish Neuroscience  
Institute  
Swedish Orthopedic  
Institute  
Swedish Urology Group  
The Vasectomy Clinic  
Valley Ear, Nose  
and Throat  
Valley General Surgery  
Valley Medical Center  
Valley Nephrology  
Health Services  
Valley Surgical Associates  
Valley Surgical Specialists  
Virginia Mason  
Medical Center  
West Seattle Highline  
Eye Clinic

### Health Systems

Evergreen Healthcare  
Northwest Hospital  
Overlake Hospital  
Swedish Medical Center  
Valley Medical Center  
Virginia Mason  
Medical Center

### Medical Services

Alcon Labs  
BioMet, Inc.  
Cascade Cancer Centers  
CellNetix Pathology,  
P.L.L.C.  
Cytolab Pathology  
Services, Inc., P.S.  
DePuy  
Duvall Advanced  
Family EyeCare, P.S.  
DynaCare Northwest, Inc.  
Eastside Cardiology  
Associates  
Eastside Ear, Nose  
& Throat  
Eastside Endoscopy  
Center  
Eastside Endoscopy  
Surgery Center  
Eastside  
Gastroenterology  
Eastside Nephrology and  
Hypertension, P.L.L.C.  
Eastside Pathology  
Associates  
Eastside Pathology, Inc.  
Eastside Urology  
Associates  
Eastside Urology  
Surgery Center

EMG/FMR Hospitalists  
Evergreen Cardiology  
Care Center  
Evergreen Emergency  
Services  
Evergreen Home Health  
Evergreen Laboratory  
Services  
Evergreen Medical  
Center Anesthesiology  
Evergreen Medical  
Center Hospital  
Providers  
Evergreen Neurology  
Clinic, P.L.L.C.  
Evergreen Orthopedic  
Clinic  
Evergreen Pulmonary  
Care Center  
Evergreen Surgical Clinic  
Forensic Laboratories  
Harborview Medical  
Center  
Harborview Medical  
Center (Physicians)  
Laboratory Corporation  
of America (LabCorp)  
Lincare, Inc.  
Matrix Anesthesia, P.S.  
Neurological Associates  
of Washington

Northwest Radiologists,  
Inc., P.S.  
Northwest Vision  
Institute  
Olympia Obstetrics &  
Gynecology, P.L.L.C.  
Orthopedic Physicians  
Associates  
Orthopedic Specialists  
of Seattle  
Overlake Imaging  
Associates  
Overlake Imaging  
Associates, P.C.  
Overlake Medical  
Clinics, L.L.C.  
Paceline Anesthesia, LLC  
Pacific Physicians  
Laboratory, Inc.  
Paclab Network  
Laboratories  
Pathology Associates  
Medical Laboratories  
Physician Assistant  
Surgical Services  
Providence Everett  
Medical Labs  
Puget Sound Institute  
of Pathology, PLLC  
Puget Sound  
Physicians, P.L.L.C.

Puget Sound  
Rehabilitation  
Medicine  
R.S. Medical  
Radia  
Rainier Surgical, Inc.  
Seattle  
Anesthesiologists, P.S.  
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Systems, Inc.  
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University of Washington  
Physicians  
Valley Anesthesia  
Associates  
Valley Diagnostic  
Physicians, P.L.L.C.

Valley Eye and Laser  
Center, Inc. P.S.  
Valley Orthopaedic  
Associates  
Valley Radiologists,  
Inc., P.S.  
Valley Surgical  
Associates, P.S.  
Valley Surgical Specialists  
VMC Laboratory Services  
Washington Imaging  
Services, L.L.C.  
Washington Sports  
Medicine

### Safety Net Clinics

Christ Community Free  
Clinic—Auburn  
Country Doctor  
Community  
Health Centers  
HealthPoint  
International Community  
Health Services  
Neighborcare Health

## Participating Providers, continued (as of October 2009)

Puget Sound  
Christian Clinic  
Public Health—Seattle  
and King County  
Renton Rotacare  
Free Clinic  
Sea Mar Community  
Health Centers  
Seattle Indian  
Health Board  
Seattle Rotacare Free  
Clinic—Shoreline  
Swedish Family  
Practice Residency  
Valley Family Practice  
Residency

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Community Health Plan  
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Medical Center  
Executive Service Corps  
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First Choice Health  
Group Health  
Cooperative  
iSalus Healthcare  
Molina Health Care  
Nesholm Family  
Foundation  
Northwest Spine and  
Sports Physicians  
North Seattle  
Women's Group  
Outpatient Anesthesia  
Services  
Overlake Hospital  
Medical Center  
Pacific Hospital  
Preservation  
Development  
& Authority

Pacific Medical Centers  
Physicians Insurance  
Regence Foundation  
The Seattle Foundation  
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Public Health  
Swedish Foundation  
Virginia Mason  
Medical Center  
Washington State  
Hospital Association

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Medical Director,  
Critical Care & eICU  
Swedish Medical Center & The Polyclinic*

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Seattle Biomedical Research Institute*

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### **Molly James**

*Case Manager*

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### **Scott Shurtleff**

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